

## Appendix C

	2017/18 Original Budget	2017/18 Revised Budget	2018/19 Original Budget
	£	£	£
<b>Summary Budget for General Fund</b>			
<b>Division</b>			
CEO	584,743	762,454	714,590
Resource & Business Transformation	2,574,965	2,877,048	2,612,497
Legal & Governance	1,013,193	1,040,758	985,740
Place & Communities	11,686,021	11,500,111	10,673,150
Housing & Assets	1,209,927	1,139,670	1,149,280
<b>Total</b>	<b>17,068,849</b>	<b>17,320,041</b>	<b>16,135,257</b>
<b>Subjective Analysis</b>			
Employee Expenses	17,108,949	17,528,878	16,785,250
Premises Expenses	1,399,573	1,423,223	1,424,290
Transport Related Expenses	2,395,592	2,395,742	2,334,350
Supplies & Services	5,816,648	6,210,423	5,180,610
Transfer Payments	693,045	613,045	644,650
Income	-8,327,875	-8,850,375	-8,554,843
<b>Sub Total Excluding Capital Financing Costs &amp; Central Recharges</b>	<b>19,085,932</b>	<b>19,320,936</b>	<b>17,814,307</b>
Capital Financing Costs	3,244,532	3,244,532	3,145,810
Central & Dept Recharges In	9,284,713	9,284,463	8,051,178
Central & Dept Recharges Out	-14,546,328	-14,529,890	-12,876,038
<b>Net Operating Expenditure</b>	<b>17,068,849</b>	<b>17,320,041</b>	<b>16,135,257</b>
Less Adjusting Capital Entries	-3,244,532	-3,244,532	-3,145,810
<b>Total Net Operating Expenditure after Adjusting Capital Entries</b>	<b>13,824,317</b>	<b>14,075,509</b>	<b>12,989,447</b>
<b>Contingencies</b>			
Pay Award	0	0	0
<b>Total Contingencies</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Borrowing and Capital Financing Costs</b>			
Interest Payable and Other Charges	3,356,140	3,335,930	3,309,510
Minimum Revenue Provision	1,757,780	1,593,330	1,809,470
Item 8 Contribution	-3,542,530	-3,553,660	-3,545,640
Direct Revenue Financing	404,000	429,280	113,000
<b>Total Borrowing and Capital Financing Costs</b>	<b>1,975,390</b>	<b>1,804,880</b>	<b>1,686,340</b>
<b>Other Interest Payable and Receivable</b>			
Interest Paid	70,990	70,990	67,500
Interest Received	-51,690	-51,690	-12,500
<b>Total Other Interest Payable and Receivable</b>	<b>19,300</b>	<b>19,300</b>	<b>55,000</b>
<b>Net contribution (from)/to Reserves</b>			
Earmarked Reserves	-1,099,491	-1,379,551	-481,716
General Reserve	-625,920	-157,323	-119,146
<b>Total net movement in Reserves</b>	<b>-1,725,411</b>	<b>-1,536,874</b>	<b>-600,862</b>
<b>Net Expenditure to be Financed from Council Tax and Grants</b>	<b>14,093,596</b>	<b>14,362,815</b>	<b>14,129,925</b>
<b>Funded By:-</b>			
Collection Fund Adjustment - Council Tax	-28,329	-28,329	-33,219
Collection Fund Adjustment - Business Rates	457,503	457,503	71,959
Revenue Support Grant	-1,148,206	-1,148,206	-697,339
Retained Business Rates	-4,278,011	-4,278,011	-4,206,512
Section 31 Grant to Compensate for NNDR Reliefs	-645,903	-723,122	-1,007,577
Returned Business Rates From Nottinghamshire Pool	0	-192,000	-25,000
New Homes Bonus Grant	-2,577,363	-2,577,363	-2,086,000
<b>Total Funding (excluding Council Tax)</b>	<b>-8,220,309</b>	<b>-8,489,528</b>	<b>-7,983,688</b>
<b>District Council Tax Requirement</b>	<b>5,873,287</b>	<b>5,873,287</b>	<b>6,146,237</b>
<i>Council Tax Band D (excluding Parish Precepts)</i>	£ 180.46	£ 180.46	£ 185.46
<b>Parish Precepts</b>			
Annesley & Felley	54,002	54,002	55,530
Selston	230,748	230,748	234,290
<b>Total Parish Precepts</b>	<b>284,750</b>	<b>284,750</b>	<b>289,820</b>
<b>Council Tax Requirement Including Parish Precepts</b>	<b>6,158,037</b>	<b>6,158,037</b>	<b>6,436,057</b>
<i>Council Tax Band D (including Parish Precepts)</i>	£ 189.21	£ 189.21	£ 194.21
<b>Taxbase</b>	<b>32,546.2</b>	<b>32,546.2</b>	<b>33,140.5</b>

## Statement of Movement on Reserves

	Balance at	Revised Budget 2017/18		Balance at	Budget 2018/19		Balance at
	1st April 2017	Contributions	Withdrawals	31 March 2018	Contributions	Withdrawals	31st March 2019
	£	£	£	£	£	£	£
<b>Earmarked Reserves</b>							
District Planning Enquiry Fund	71,939	0	70,000	1,939	0	0	1,939
Elections	58,000	44,000	20,000	82,000	44,000	0	126,000
Harold Farr Bequest	9,596	50	1,500	8,146	50	1,500	6,696
Joint Use Maintenance Fund	191,829	10,000	0	201,829	10,000	0	211,829
Asset Renewal	804,243	0	343,000	461,243	0	57,000	404,243
Corporate Change Reserve	1,700,459	0	858,000	842,459	0	360,000	482,459
Insurance Related Funds (Inc Risk Mngt)	336,117	75,000	0	411,117	75,000	0	486,117
Revenue Grant Reserve (net Movement)	969,161	244,947	561,649	652,460	158,639	350,904	460,194
Local Authority Mortgage Scheme (LAMS) Reserve	46,559	0	0	46,559	0	0	46,559
NNDR Equalisation Reserve	397,940	0	0	397,940	0	0	397,940
Supported Housing Trading Fund	35,922	0	20,000	15,922	0	0	15,922
Commercial Property Investment Reserve	400,000	0	0	400,000	0	0	400,000
Economic Development and Place Reserve	150,000	100,000	24,400	225,600	0	0	225,600
Technology Investment Reserve	515,000	92,000	47,000	560,000	0	0	560,000
<b>Total Earmarked Reserves</b>	<b>5,686,764</b>	<b>565,997</b>	<b>1,945,549</b>	<b>4,307,213</b>	<b>287,689</b>	<b>769,404</b>	<b>3,825,497</b>
General Reserve	<b>4,391,577</b>		<b>157,323</b>	<b>4,234,254</b>		<b>119,146</b>	<b>4,115,108</b>

## Analysis of Withdrawals from Reserves

### District Planning Enquiry Fund

Local Plan preparation	0	70,000	0	0
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### Elections

Funding of Polling Booths	0	20,000	0	0
In Year Contribution	44,000	0	44,000	0
	44,000	20,000	44,000	0

### Harold Farr Bequest

Payments	0	1,500	0	1,500
In Year Contribution (Interest)	50	0	50	0
	50	1,500	50	1,500

### Joint Use Maintenance Fund

Maintenance Expenditure (net contribution)	10,000	0	10,000	0
Shadow Bid and Stock Condition Survey	0	0	0	0
	10,000	0	10,000	0

### Asset Repair and Renewal

DRF - Kingsmill Reservoir		43,000		57,000
DRF - Vehicles (see capital programme £300k in total)		300,000		0
	0	343,000	0	57,000

### Corporate Change Reserve

Restructure estimated costs		600,000		360,000
Commercial Investment		50,000		0
Funding of the Commercial Strategy Team		140,000		0
Trade Waste Recycling Project		30,000		0
Glass Recycling Project		0		0
HR advisor for 1 year (commencing 1st June 2017)		38,000		0
	0	858,000	0	360,000

### Internal Insurance Fund

Contribution to Insurance Reserve	75,000	0	75,000	0
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### Revenue Grant Reserve

Contribution to Reserve based on range of projects	244,947		158,639	
Contribution from Reserve based on range of projects		382,558		218,411
Contribution from Reserve for S106 projects		179,090		132,493
	244,947	561,649	158,639	350,904

### Supported Housing Trading Fund

In year contribution	0	20,000	0	0
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### Economic Development and Place Reserve

Consultancy Costs for financing models	0	10,000	0	0
Support to CEB - consultant	0	14,400	0	0
Nottinghamshire Pool Contribution	100,000	0		
	100,000	24,400	0	0

### Technology Investment Reserve

Purchase of W2 Document Software and GDPR				
Document removal from Civica	0	32,000	0	0
SOCITM IT Strategy Review	0	15,000	0	0
Nottinghamshire Pool Contribution	92,000	0		
	92,000	47,000	0	0

	2017/18 Original Budget £	2017/18 Revised Budget £	2018/19 Original Budget £
<b><u>Summary Budget for Chief Executive Officer</u></b>			
<b>Service</b>			
CEO	584,743	762,454	714,590
<b>TOTAL</b>	<b>584,743</b>	<b>762,454</b>	<b>714,590</b>
<b>Subjective Analysis</b>			
Employee Expenses	192,539	319,120	448,680
Premises Expenses	0	0	0
Transport Related Expenses	5,850	5,850	5,450
Supplies & Services	90,410	165,610	76,910
Transfer Payments	0	0	0
Income	0	0	0
<b>Sub Total Excluding Capital Financing Costs &amp; Central Recharges</b>	<b>288,799</b>	<b>490,580</b>	<b>531,040</b>
Capital Financing Costs	2,010	2,010	2,020
Central & Dept Recharges In	554,794	554,794	454,270
Central & Dept Recharges Out	-260,860	-284,930	-272,740
<b>Total</b>	<b>584,743</b>	<b>762,454</b>	<b>714,590</b>
<b>2017/18 Original Budget Excluding Capital Financing Costs &amp; Central Recharges</b>		<b>288,799</b>	<b>288,799</b>
<b>Reconciliation to 2017/18 Budget</b>			
Employee Expenses - Restructure / Service Reviews		81,293	256,141
Supplies & Services - Service Reviews		45,200	
Audit Fees			-11,220
Memberships / Subscriptions			-1,090
Refreshments / Hospitality			-1,000
Other			-590
<b>Total: CEO Division</b>		<b>415,292</b>	<b>531,040</b>

	2017/18 Original Budget £	2017/18 Revised Budget £	2018/19 Original Budget £
<b><u>Summary Budget for Resources &amp; Business Transformation Directorate</u></b>			
<b>Service</b>			
Service Director	3	2,108	0
DCEO	4	39,235	0
Business Contingency & Sustainability	980,204	1,014,746	1,018,250
IT	14,953	45,953	14,950
Human Resources	-6,000	25,950	0
Performance & Improvement Unit	266,797	289,797	270,980
Communications	27,937	120,967	36,190
Housing IT	1	1	0
Financial Management	-104,993	-112,755	37,840
Revenues & Customer Services	1,396,059	1,451,046	1,234,287
Housing Finance	0	0	0
<b>TOTAL</b>	<b>2,574,965</b>	<b>2,877,048</b>	<b>2,612,497</b>
<b>Subjective Analysis</b>			
Employee Expenses	4,151,193	4,359,703	4,041,880
Premises Expenses	0	0	0
Transport Related Expenses	25,880	25,880	23,040
Supplies & Services	1,558,440	1,704,705	1,457,760
Transfer Payments	693,045	613,045	644,650
Income	-2,142,933	-2,162,673	-2,113,573
<b>Sub Total Excluding Capital Financing Costs &amp; Central Recharges</b>	<b>4,285,625</b>	<b>4,540,660</b>	<b>4,053,757</b>
Capital Financing Costs	843,000	843,000	843,000
Central & Dept Recharges In	713,856	713,856	563,300
Central & Dept Recharges Out	-3,267,516	-3,220,468	-2,847,560
<b>TOTAL</b>	<b>2,574,965</b>	<b>2,877,048</b>	<b>2,612,497</b>

	2017/18 Original Budget	2017/18 Revised Budget	2018/19 Original Budget
<b>Service Director</b>			
<b>Purpose of budget: This budget supports the overall direction and management of the Resources &amp; Business Transformation Directorate.</b>			
<b>Budget Holder: C Bonar</b>			
Employee Expenses	99,263	102,268	103,110
Premises Expenses	0	0	0
Transport Related Expenses	800	800	1,000
Supplies & Services	240	240	50
Transfer Payments	0	0	0
Income	0	0	0
<b>Sub Total Excluding Capital Financing Costs &amp; Central Recharges</b>	<b>100,303</b>	<b>103,308</b>	<b>104,160</b>
Capital Financing Costs	0	0	0
Central & Dept Recharges In	0	0	0
Central & Dept Recharges Out	-100,300	-101,200	-104,160
<b>TOTAL</b>	<b>3</b>	<b>2,108</b>	<b>0</b>
<b>2017/18 Original Budget Excluding Capital Financing Costs &amp; Central Recharges</b>		<b>100,303</b>	<b>100,303</b>
<b>Reconciliation to 2017/18 Budget</b>			
Employee Expenses		3,005	3,847
Other Minor Variances			10
<b>Total: Service Director</b>		<b>103,308</b>	<b>104,160</b>
<b>DCEO</b>			
<b>Purpose of budget: No longer applicable</b>			
<b>Budget Holder: Vacant</b>			
Employee Expenses	146,304	149,830	0
Premises Expenses	0	0	0
Transport Related Expenses	400	400	0
Supplies & Services	3,930	3,930	0
Transfer Payments	0	0	0
Income	0	0	0
<b>Sub Total Excluding Capital Financing Costs &amp; Central Recharges</b>	<b>150,634</b>	<b>154,160</b>	<b>0</b>
Capital Financing Costs	0	0	0
Central & Dept Recharges In	0	0	0
Central & Dept Recharges Out	-150,630	-114,925	0
<b>TOTAL</b>	<b>4</b>	<b>39,235</b>	<b>0</b>
<b>2017/18 Original Budget Excluding Capital Financing Costs &amp; Central</b>		<b>150,634</b>	<b>150,634</b>
<b>Reconciliation to 2017/18 Budget</b>			
CLT & Secretariat Restructure		3,526	-150,634
<b>Total: DCEO</b>		<b>154,160</b>	<b>0</b>

	2017/18 Original Budget	2017/18 Revised Budget	2018/19 Original Budget
<b>Business Contingency &amp; Sustainability</b>			
<b>Purpose of budget: To ensure the Authority discharges its statutory responsibilities to protect its employees and the public regarding Health &amp; Safety and Management of Disabled Facility Grants.</b>			
<b>Budget Holder:</b>			
Employee Expenses	310,547	337,931	250,150
Premises Expenses	0	0	0
Transport Related Expenses	11,210	11,210	9,830
Supplies & Services	20,030	20,030	15,350
Transfer Payments	0	0	0
Income	0	0	0
<b>Sub Total Excluding Capital Financing Costs &amp; Central Recharges</b>	<b>341,787</b>	<b>369,171</b>	<b>275,330</b>
Capital Financing Costs	843,000	843,000	843,000
Central & Dept Recharges In	41,957	41,957	74,860
Central & Dept Recharges Out	-246,540	-239,382	-174,940
<b>TOTAL</b>	<b>980,204</b>	<b>1,014,746</b>	<b>1,018,250</b>
<b>2017/18 Original Budget Excluding Capital Financing Costs &amp; Central Recharges</b>		<b>341,787</b>	<b>341,787</b>
<b>Reconciliation to 2017/18 Budget</b>			
Restructuring Costs		45,280	-65,970
Employee Expenses			5,573
Application Software Reduction			-3,300
Car Allowance Lump Sum			-1,380
Contractor Payments			-1,500
Other Minor Variances			120
<b>Total: Business Contingency &amp; Sustainability</b>		<b>387,067</b>	<b>275,330</b>

	2017/18 Original Budget	2017/18 Revised Budget	2018/19 Original Budget
IT			
<b>Purpose of budget: This budget provides the ICT infrastructure and technical support for Ashfield DC. This includes telephony, networking, servers and PCs.</b>			
<b>Budget Holder: A.Slate</b>			
Employee Expenses	326,203	324,203	394,320
Premises Expenses	0	0	0
Transport Related Expenses	140	140	40
Supplies & Services	305,950	337,950	364,220
Transfer Payments	0	0	0
Income	-22,520	-22,520	-22,520
<b>Sub Total Excluding Capital Financing Costs &amp; Central Recharges</b>	<b>609,773</b>	<b>639,773</b>	<b>736,060</b>
Capital Financing Costs	0	0	0
Central & Dept Recharges In	0	0	0
Central & Dept Recharges Out	-594,820	-593,820	-721,110
<b>TOTAL</b>	<b>14,953</b>	<b>45,953</b>	<b>14,950</b>
<b>2017/18 Original Budget Excluding Capital Financing Costs &amp; Central Recharges</b>		<b>609,773</b>	<b>609,773</b>
<b>Reconciliation to 2017/18 Budget</b>			
Staff Transfer from IT Housing			64,590
Employee Expenses			3,527
Telephones (Centralised Costs)			37,830
Leasing Costs			7,070
Printing and Stationery Costs			11,950
One Off Increase in Application Software Costs		32,000	0
Other Minor Variances			1,320
<b>Total: IT</b>		<b>641,773</b>	<b>736,060</b>

	2017/18 Original Budget	2017/18 Revised Budget	2018/19 Original Budget
<b>Human Resources</b>			
<b>Purpose of budget: Shared Service with Mansfield DC to provide a service that supports the employment of Council staff.</b>			
<b>Budget Holder: M. Amos</b>			
Employee Expenses	201,250	201,250	179,780
Premises Expenses	0	0	0
Transport Related Expenses	0	0	0
Supplies & Services	481,800	509,165	490,080
Transfer Payments	0	0	0
Income	0	0	0
<b>Sub Total Excluding Capital Financing Costs &amp; Central Recharges</b>	<b>683,050</b>	<b>710,415</b>	<b>669,860</b>
Capital Financing Costs	0	0	0
Central & Dept Recharges In	0	0	0
Central & Dept Recharges Out	-689,050	-684,465	-669,860
<b>TOTAL</b>	<b>-6,000</b>	<b>25,950</b>	<b>0</b>
<b>2017/18 Original Budget Excluding Capital Financing Costs &amp; Central Recharges</b>		<b>683,050</b>	<b>683,050</b>
<b>Reconciliation to 2017/18 Budget</b>			
Training Cost Savings			-17,000
Apprenticeship Levy Reduction			-4,470
Shared Services		35,000	8,280
<b>Total: Human Resources</b>		<b>718,050</b>	<b>669,860</b>



	2017/18 Original Budget	2017/18 Revised Budget	2018/19 Original Budget
<b>Performance &amp; Improvement Unit</b>			
<b>Purpose of budget: Determination &amp; delivery of the Council's Improvement Programme, performance management framework and strategic planning.</b>			
<b>Budget Holder: J Froggatt</b>			
Employee Expenses	402,491	402,491	417,030
Premises Expenses	0	0	0
Transport Related Expenses	2,040	2,040	3,600
Supplies & Services	38,670	61,670	21,770
Transfer Payments	0	0	0
Income	-9,000	-9,000	-4,000
<b>Sub Total Excluding Capital Financing Costs &amp; Central Recharges</b>	<b>434,201</b>	<b>457,201</b>	<b>438,400</b>
Capital Financing Costs	0	0	0
Central & Dept Recharges In	26,227	26,227	34,600
Central & Dept Recharges Out	-193,631	-193,631	-202,020
<b>Total</b>	<b>266,797</b>	<b>289,797</b>	<b>270,980</b>
<b>2017/18 Original Budget Excluding Capital Financing Costs &amp; Central Recharges</b>		<b>434,201</b>	<b>434,201</b>
<b>Reconciliation to 2017/18 Budget</b>			
Employee Expenses		0	14,539
Application Software		8,000	-9,610
Payments To Contractors			-5,110
Professional and Consultancy Services - Place Survey		15,000	0
Reduction in Income			5,000
Other Minor Variances		0	-620
<b>Total: Performance and Improvement Unit</b>		<b>457,201</b>	<b>438,400</b>

	2017/18 Original Budget	2017/18 Revised Budget	2018/19 Original Budget
<b>Communications</b>			
<b>Purpose of budget: To engage with residents and employees and inform them of Council activity.</b>			
<b>Budget Holder: K Green</b>			
Employee Expenses	84,152	188,902	92,990
Premises Expenses	0	0	0
Transport Related Expenses	600	600	450
Supplies & Services	35,130	61,390	51,080
Transfer Payments	0	0	0
Income	-4,000	-4,000	-2,000
<b>Sub Total Excluding Capital Financing Costs &amp; Central Recharges</b>	<b>115,882</b>	<b>246,892</b>	<b>142,520</b>
Capital Financing Costs	0	0	0
Central & Dept Recharges In	0	0	0
Central & Dept Recharges Out	-87,945	-125,925	-106,330
<b>Total</b>	<b>27,937</b>	<b>120,967</b>	<b>36,190</b>
<b>2017/18 Original Budget Excluding Capital Financing Costs &amp; Central Recharges</b>		<b>115,882</b>	<b>115,882</b>
<b>Reconciliation to 2017/18 Budget</b>			
Employee Expenses		14,700	8,838
Restructuring Costs		94,050	0
Publicity Costs		6,260	6,260
Contractor Payments		20,000	10,000
Reduction in Contribution Income			2,000
Other Minor Variances			-460
<b>Total: Communications</b>		<b>250,892</b>	<b>142,520</b>

	2017/18 Original Budget	2017/18 Revised Budget	2018/19 Original Budget
<b>Housing IT</b>			
<b>Purpose of budget: No longer applicable</b>			
<b>Budget Holder: No longer applicable</b>			
Employee Expenses	76,296	76,296	0
Premises Expenses	0	0	0
Transport Related Expenses	1,560	1,560	0
Supplies & Services	122,070	122,070	0
Transfer Payments	0	0	0
Income	0	0	0
<b>Sub Total Excluding Capital Financing Costs &amp; Central Recharges</b>	<b>199,926</b>	<b>199,926</b>	<b>0</b>
Capital Financing Costs	0	0	0
Central & Dept Recharges In	0	0	0
Central & Dept Recharges Out	-199,925	-199,925	0
<b>Total</b>	<b>1</b>	<b>1</b>	<b>0</b>
<b>2017/18 Original Budget Excluding Capital Financing Costs &amp; Central Recharges</b>		<b>199,926</b>	<b>199,926</b>
<b>Reconciliation to 2017/18 Budget</b>			
Staff Costs Budget Moved to IT			-64,590
Employee Expenses			-11,706
Car User Allowance			-1,560
Supplies and Services moved to Housing Revenue Account (HRA)			-122,070
<b>Total: Housing IT</b>		<b>199,926</b>	<b>0</b>

	2017/18 Original Budget	2017/18 Revised Budget	2018/19 Original Budget
<b>Financial Management</b>			
<b>Purpose of budget: The provision of a finance function providing direction and support to the Council in the use of financial resources. The service also includes payments to suppliers and the insurance function.</b>			
<b>Budget Holder: S. Lynch</b>			
Employee Expenses	611,537	584,175	834,040
Premises Expenses	0	0	0
Transport Related Expenses	750	750	900
Supplies & Services	119,500	143,900	123,440
Transfer Payments	0	0	0
Income	-310,000	-310,000	-326,660
<b>Sub Total Excluding Capital Financing Costs &amp; Central Recharges</b>	<b>421,787</b>	<b>418,825</b>	<b>631,720</b>
Capital Financing Costs	0	0	0
Central & Dept Recharges In	0	0	0
Central & Dept Recharges Out	-526,780	-531,580	-593,880
<b>Total</b>	<b>-104,993</b>	<b>-112,755</b>	<b>37,840</b>
<b>2017/18 Original Budget Excluding Capital Financing Costs &amp; Central Recharges</b>		<b>421,787</b>	<b>421,787</b>
<b>Reconciliation to 2017/18 Budget</b>			
Changes in Restructuring Costs (2017/18 includes virements to services to fund in year costs)		-53,745	160,000
Increase in Superannuation Backfunding			8,218
Employee Expenses		26,383	64,280
Reduction in Agency Costs			-10,000
Increase in Crematorium Income			-17,160
Increase in Memberships & Subscriptions			5,350
Professional Fees		24,400	0
Other Minor Variances			-755
<b>Total: Financial Management</b>		<b>418,825</b>	<b>631,720</b>

	2017/18 Original Budget	2017/18 Revised Budget	2018/19 Original Budget
<b>Revenues &amp; Customer Services</b>			
<b>Purpose of budget: Revenues provide for the administration and collection of Council Tax, Business Rates and Sundry Debts. The service also administers Council Tax Benefit and Housing Benefit. The Customer Services Team provide the initial point of contact for members of the public. The budget covers the costs of the Telephone, Payment Collection and Customer Relationship Management systems as well as direct employee costs.</b>			
<b>Budget Holder: C.Scott</b>			
Employee Expenses	1,751,015	1,886,242	1,661,040
Premises Expenses	0	0	0
Transport Related Expenses	7,680	7,680	6,790
Supplies & Services	409,960	429,460	390,670
Transfer Payments	693,045	613,045	644,650
Income	-1,797,413	-1,817,153	-1,758,393
<b>Sub Total Excluding Capital Financing Costs &amp; Central Recharges</b>	<b>1,064,287</b>	<b>1,119,274</b>	<b>944,757</b>
Capital Financing Costs	0	0	0
Central & Dept Recharges In	645,672	645,672	453,840
Central & Dept Recharges Out	-313,900	-313,900	-164,310
<b>TOTAL</b>	<b>1,396,059</b>	<b>1,451,046</b>	<b>1,234,287</b>
<b>2017/18 Original Budget Excluding Capital Financing Costs &amp; Central Recharges</b>		<b>1,064,287</b>	<b>1,064,287</b>
<b>Reconciliation to 2017/18 Budget</b>			
Net budget changes for Cash Offices (17/18 includes Restructuring Costs)		75,227	-103,220
Other Employee Expenses			6,115
Increase in Agency Costs (One Off in 2017/18)		60,000	0
Increase in External Audit Fees			4,600
Decrease in Telephone Charges (Moved to IT)			-8,400
Reduction in Rent Allowance Expenditure			-1,284,000
Reduction in Rent Allowance Grant Income			1,405,075
Reduction in Rent Rebate Expenditure			-990,470
Reduction in Rent Rebate Grant Income			821,000
Changes to IBS Debtors Raised - Rent Allowances			-85,230
Changes to IBS Debtors Raised - Rent Rebates			23,513
Changes in Council Tax Admin Grant			10,090
Changes to DHP Expenditure			130,160
Changes to DHP Income			-130,160
Reduction in Housing Benefit Admin Grant			36,968
Reduction in Income from DWP		24,600	28,500
One Off Increase for Security Contract Costs		5,000	0
One Off Increases in Application Software		14,500	0
Reduction in Government Grants			17,079
Increase in Government Grants (One Off in 2017/18)		-124,340	
Other Minor Variances			-1,150
<b>Total: Revenues and Customer Services</b>		<b>1,119,274</b>	<b>944,757</b>

	2017/18 Original Budget	2017/18 Revised Budget	2018/19 Original Budget
<b>Housing Finance</b>			
<b>Purpose of budget: The provision of a finance function providing direction and support to the Council in the use of financial resources. The service supports the housing function.</b>			
<b>Budget Holder: S Lynch</b>			
Employee Expenses	106,115	106,115	109,420
Premises Expenses	0	0	0
Transport Related Expenses	700	700	430
Supplies & Services	14,900	14,900	1,100
Transfer Payments	0	0	0
Income	0	0	0
<b>Sub Total Excluding Capital Financing Costs &amp; Central Recharges</b>	<b>121,715</b>	<b>121,715</b>	<b>110,950</b>
Capital Financing Costs	0	0	0
Central & Dept Recharges In	0	0	0
Central & Dept Recharges Out	-121,715	-121,715	-110,950
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>2017/18 Original Budget Excluding Capital Financing Costs &amp; Central Recharges</b>		<b>121,715</b>	<b>121,715</b>
<b>Reconciliation to 2017/18 Budget</b>			
Employee Expenses			3,305
One Off expenditure for Open Housing in 2017/18			-11,700
Printing moved to Rent Accounting			-2,100
Other Minor Variances			-270
<b>Total: Housing Finance</b>		<b>121,715</b>	<b>110,950</b>

	2017/18 Original Budget £	2017/18 Revised Budget £	2018/19 Original Budget £
<b>Summary Budget for Legal &amp; Governance Directorate</b>			
<b>Service</b>			
Service Director	44,943	47,048	48,600
Democratic Services	701,129	696,589	696,410
Electoral Services	217,752	247,752	240,730
Internal Audit	0	0	0
Legal Services	-20,004	-20,004	0
Overview & Scrutiny	69,369	69,369	0
Risk Management	4	4	0
<b>TOTAL</b>	<b>1,013,193</b>	<b>1,040,758</b>	<b>985,740</b>
<b>Subjective Analysis</b>			
Employee Expenses	1,785,132	1,783,597	1,732,220
Premises Expenses	10,750	11,500	500
Transport Related Expenses	23,420	23,570	11,470
Supplies & Services	407,440	463,350	257,850
Transfer Payments	0	0	0
Income	-623,830	-650,640	-427,390
<b>Sub Total Excluding Capital Financing Costs &amp; Central Recharges</b>	<b>1,602,912</b>	<b>1,631,377</b>	<b>1,574,650</b>
Capital Financing Costs	0	0	0
Central & Dept Recharges In	165,791	165,791	154,010
Central & Dept Recharges Out	-755,510	-756,410	-742,920
<b>Total</b>	<b>1,013,193</b>	<b>1,040,758</b>	<b>985,740</b>

#### Service Director

**Purpose of budget: This budget supports the work of the Council's Head of Legal Service, who also acts as the Authority's Monitoring Officer.**

#### Budget Holder: R Dennis

Employee Expenses	102,593	105,598	106,090
Premises Expenses	0	0	0
Transport Related Expenses	400	400	400
Supplies & Services	37,820	37,820	37,750
Transfer Payments	0	0	0
Income	-500	-500	0
<b>Sub Total Excluding Capital Financing Costs &amp; Central Recharges</b>	<b>140,313</b>	<b>143,318</b>	<b>144,240</b>
Capital Financing Costs	0	0	0
Central & Dept Recharges In	4,940	4,940	8,440
Central & Dept Recharges Out	-100,310	-101,210	-104,080
<b>Total</b>	<b>44,943</b>	<b>47,048</b>	<b>48,600</b>

#### 2017/18 Original Budget Excluding Capital Financing Costs & Central Recharges

**140,313**

**140,313**

#### Reconciliation to 2017/18 Budget

Employee Expenses		3,005	3,497
Supplies & Services			-70
Income			500
<b>Total: Service Director</b>		<b>143,318</b>	<b>144,240</b>

	2017/18 Original Budget	2017/18 Revised Budget	2018/19 Original Budget
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**Democratic Services**

**Purpose of budget: To support the democratic decision making process. The service also includes Overview and Scrutiny, which supports the role of non cabinet members in reviewing performance, and decisions made by Cabinet, and issues raised by the Community.**

**Budget Holder: M Joy**

Employee Expenses	676,082	671,542	639,760
Premises Expenses	750	750	500
Transport Related Expenses	1,900	1,900	1,150
Supplies & Services	46,720	46,720	50,390
Transfer Payments	0	0	0
Income	0	0	0
<b>Sub Total Excluding Capital Financing Costs &amp; Central Recharges</b>	<b>725,452</b>	<b>720,912</b>	<b>691,800</b>
Capital Financing Costs	0	0	0
Central & Dept Recharges In	79,767	79,767	77,500
Central & Dept Recharges Out	-104,090	-104,090	-72,890
<b>Total</b>	<b>701,129</b>	<b>696,589</b>	<b>696,410</b>

**2017/18 Original Budget Excluding Capital Financing Costs & Central Recharges**

**725,452      725,452**

**Reconciliation to 2017/18 Budget**

Restructring Costs		20,360	
Service Reviews			-46,392
Increase in Members' Subsistence			500
Reduction in Premises Expenses			-250
Reduction in Transport Related Expenses			-750
Increase in Members' Allowances			9,570
Increase for Modern.Gov Application			3,000
Increase in Conferences			1,900
Other Minor Variances			-1,230
<b>Total: Democratic Services</b>		<b>745,812</b>	<b>691,800</b>



	2017/18 Original Budget	2017/18 Revised Budget	2018/19 Original Budget
<b>Electoral Services</b>			
<b>Purpose of budget: To plan and organise Elections within the District and Parishes of Ashfield.</b>			
<b>Budget Holder: I Dobson</b>			
Employee Expenses	117,025	117,025	131,190
Premises Expenses	10,000	10,750	0
Transport Related Expenses	10,400	10,550	400
Supplies & Services	221,210	277,120	62,570
Transfer Payments	0	0	0
Income	-201,000	-227,810	-21,500
<b>Sub Total Excluding Capital Financing Costs &amp; Central Recharges</b>	<b>157,635</b>	<b>187,635</b>	<b>172,660</b>
Capital Financing Costs	0	0	0
Central & Dept Recharges In	60,117	60,117	68,070
Central & Dept Recharges Out	0	0	0
<b>Total</b>	<b>217,752</b>	<b>247,752</b>	<b>240,730</b>
<b>2017/18 Original Budget Excluding Capital Financing Costs &amp; Central Recharges</b>		<b>157,635</b>	<b>157,635</b>
<b>Reconciliation to 2017/18 Budget</b>			
Increase in Room Hire		750	
Payments to Contractors - Planning Referanda & Parish By Election		31,540	
Printing & Stationery - Parish By Election		2,420	
Postages - Parish By Election		1,900	
Contributions - Planning Referanda & Parish By Election (Revised 17/18), County Elections (2018/19)		-26,810	180,000
Employee Expenses			14,165
County Council Elections expenditure			-180,000
One Off Increase for Polling Booths		20,000	
Other Minor Variances		200	860
<b>Total: Electoral Services</b>		<b>187,635</b>	<b>172,660</b>

	2017/18 Original Budget	2017/18 Revised Budget	2018/19 Original Budget
<b>Internal Audit</b>			
<b>Purpose of budget: Provision of the Internal Audit Service to Ashfield District Council. Internal Audit occupies a critical position in the Council, helping it to achieve its objectives by giving assurance on its internal control arrangements and playing a key role in promoting good governance. This service is delivered by the Central Midlands Audit Partnership</b>			
<b>Budget Holder: R Dennis</b>			
Employee Expenses	0	0	0
Premises Expenses	0	0	0
Transport Related Expenses	0	0	0
Supplies & Services	75,200	75,200	75,150
Transfer Payments	0	0	0
Income	0	0	0
<b>Sub Total Excluding Capital Financing Costs &amp; Central Recharges</b>	<b>75,200</b>	<b>75,200</b>	<b>75,150</b>
Capital Financing Costs	0	0	0
Central & Dept Recharges In	0	0	0
Central & Dept Recharges Out	-75,200	-75,200	-75,150
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>2017/18 Original Budget Excluding Capital Financing Costs &amp; Central Recharges</b>		<b>75,200</b>	<b>75,200</b>
<b>Reconciliation to 2017/18 Budget</b>			
Reduction in Telephones (now centralised in IT)			-50
<b>Total: Internal Audit</b>		<b>75,200</b>	<b>75,150</b>
<b>Legal Services</b>			
<b>Purpose of budget: To provide Legal support to the Authority.</b>			
<b>Budget Holder: R Dennis</b>			
Employee Expenses	717,576	717,576	720,730
Premises Expenses	0	0	0
Transport Related Expenses	5,000	5,000	4,500
Supplies & Services	22,150	22,150	28,790
Transfer Payments	0	0	0
Income	-422,330	-422,330	-405,890
<b>Sub Total Excluding Capital Financing Costs &amp; Central Recharges</b>	<b>322,396</b>	<b>322,396</b>	<b>348,130</b>
Capital Financing Costs	0	0	0
Central & Dept Recharges In	0	0	0
Central & Dept Recharges Out	-342,400	-342,400	-348,130
<b>Total</b>	<b>-20,004</b>	<b>-20,004</b>	<b>0</b>
<b>2017/18 Original Budget Excluding Capital Financing Costs &amp; Central Recharges</b>		<b>322,396</b>	<b>322,396</b>
<b>Reconciliation to 2017/18 Budget</b>			
Reduction in Income from EIR Requests			20,000
Employee Expenses			3,154
Increase for Case Management support (Iken)			7,200
Reduction in Shared Service Recharge			-3,560
Other Minor Variances			-1,060
<b>Total: Legal Services</b>		<b>322,396</b>	<b>348,130</b>

2017/18 Original Budget	2017/18 Revised Budget	2018/19 Original Budget
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## Overview & Scrutiny

**Purpose of budget: No longer applicable, moved to Democratic Services**

**Budget Holder: Overview & Scrutiny: M Joy**

Employee Expenses	48,312	48,312	0
Premises Expenses	0	0	0
Transport Related Expenses	0	0	0
Supplies & Services	90	90	0
Transfer Payments	0	0	0
Income	0	0	0
<b>Sub Total Excluding Capital Financing Costs &amp; Central Recharges</b>	<b>48,402</b>	<b>48,402</b>	<b>0</b>
Capital Financing Costs	0	0	0
Central & Dept Recharges In	20,967	20,967	0
Central & Dept Recharges Out	0	0	0
<b>Total</b>	<b>69,369</b>	<b>69,369</b>	<b>0</b>

**2017/18 Original Budget Excluding Capital Financing Costs & Central Recharges**

**48,402      48,402**

### Reconciliation to 2017/18 Budget

Moved to Democratic Services following Service Review

-48,402

**Total: Overview & Scrutiny**

**48,402      0**

## Corporate Risk Management

**Purpose of budget: Supports the overall direction and management in all aspects of risk management and health and safety assessment.**

**Budget Holder: S Tilley**

Employee Expenses	123,544	123,544	134,450
Premises Expenses	0	0	0
Transport Related Expenses	5,720	5,720	5,020
Supplies & Services	4,250	4,250	3,200
Transfer Payments	0	0	0
Income	0	0	0
<b>Sub Total Excluding Capital Financing Costs &amp; Central Recharges</b>	<b>133,514</b>	<b>133,514</b>	<b>142,670</b>
Capital Financing Costs	0	0	0
Central & Dept Recharges In	-133,510	-133,510	-142,670
Central & Dept Recharges Out	4	4	0
<b>TOTAL</b>	<b>8</b>	<b>8</b>	<b>0</b>

**2017/18 Original Budget Excluding Capital Financing Costs & Central Recharges**

**133,514      133,514**

### Reconciliation to 2017/18 Budget

Asset Management Service Review

6,500

Salary And Salary Oncost changes

4,270

Other Minor Variances

-1,614

**Total: Corporate Risk Management**

**133,514      142,670**

	2017/18 Original Budget £	2017/18 Revised Budget £	2018/19 Original Budget £
<b><u>Summary Budget for Place &amp; Communities Directorate</u></b>			
<b>Service</b>			
Service Director	50,003	52,258	0
Neighbourhood Services	3,927,343	3,892,838	3,764,900
Support Teams	152,360	152,360	50,320
Community Protection	1,089,122	1,074,762	1,142,100
Waste	2,286,060	2,339,360	2,233,680
Environmental Health	1,011,957	956,717	906,340
Transport & Depot	38,181	50,081	70,210
Localities and Community Empowerment	2,335,945	2,377,845	2,337,220
Regeneration	251,980	253,330	235,010
Commercial Property	-371,388	-533,898	-976,840
Planning	723,838	713,838	739,430
Markets	190,620	170,620	170,780
<b>Total</b>	<b>11,686,021</b>	<b>11,500,111</b>	<b>10,673,150</b>
<b>Subjective Analysis</b>			
Employee Expenses	9,530,662	9,610,922	9,242,150
Premises Expenses	569,973	592,873	600,700
Transport Related Expenses	2,315,632	2,315,632	2,274,990
Supplies & Services	3,322,418	3,412,368	2,838,530
Transfer Payments	0	0	0
Income	-4,916,052	-5,294,322	-5,176,260
<b>Sub Total Excluding Capital Financing Costs &amp; Central Recharges</b>	<b>10,822,633</b>	<b>10,637,473</b>	<b>9,780,110</b>
Capital Financing Costs	2,224,062	2,224,062	2,101,390
Central & Dept Recharges In	7,210,304	7,210,304	6,249,668
Central & Dept Recharges Out	-8,570,978	-8,571,728	-7,458,018
<b>Total</b>	<b>11,686,021</b>	<b>11,500,111</b>	<b>10,673,150</b>

	2017/18 Original Budget	2017/18 Revised Budget	2018/19 Original Budget
<b>Service Director</b>			
<b>Purpose of budget: This budget supports the overall direction and management of the Place &amp; Communities Directorate. Included within it are the direct costs associated with employing the Service Director.</b>			
<b>Budget Holder: C Cooper Smith</b>			
Employee Expenses	124,263	127,268	103,100
Premises Expenses	0	0	0
Transport Related Expenses	850	850	1,250
Supplies & Services	34,170	34,170	9,370
Transfer Payments	0	0	0
Income	0	0	0
<b>Sub Total Excluding Capital Financing Costs &amp; Central Recharges</b>	<b>159,283</b>	<b>162,288</b>	<b>113,720</b>
Capital Financing Costs	0	0	0
Central & Dept Recharges In	0	0	0
Central & Dept Recharges Out	-109,280	-110,030	-113,720
<b>Total</b>	<b>50,003</b>	<b>52,258</b>	<b>0</b>
<b>2017/18 Original Budget Excluding Capital Financing Costs &amp; Central Recharges</b>		<b>159,283</b>	<b>159,283</b>
<b>Reconciliation to 2017/18 Budget</b>			
Employee Expenses		3,005	3,837
Reduction in Employee Expenses for Commercial Investment Resource			-25,000
Reduction Payments to Contractors for Commercial Investment Resource			-25,000
Other			600
<b>Total: Service Director</b>		<b>162,288</b>	<b>113,720</b>

	2017/18 Original Budget	2017/18 Revised Budget	2018/19 Original Budget
<b>Neighbourhood Services</b>			
<b>Purpose of budget: To provide a district-wide cleansing &amp; maintenance service which seeks to provide a high quality local environment for our residents. The Service also includes activities relating to cemeteries, allotments and outdoor recreation.</b>			
<b>Budget Holder: S. Dennis</b>			
Employee Expenses	2,854,052	2,819,547	2,755,530
Premises Expenses	115,895	115,895	117,040
Transport Related Expenses	685,712	685,712	659,750
Supplies & Services	492,895	492,895	479,170
Transfer Payments	0	0	0
Income	-651,879	-651,879	-581,880
<b>Sub Total Excluding Capital Financing Costs &amp; Central Recharges</b>	<b>3,496,675</b>	<b>3,462,170</b>	<b>3,429,610</b>
Capital Financing Costs	578,330	578,330	496,980
Central & Dept Recharges In	585,691	585,691	648,200
Central & Dept Recharges Out	-733,353	-733,353	-809,890
<b>Total</b>	<b>3,927,343</b>	<b>3,892,838</b>	<b>3,764,900</b>
<b>2017/18 Original Budget Excluding Capital Financing Costs &amp; Central Recharges</b>		<b>3,496,675</b>	<b>3,496,675</b>
<b>Reconciliation to 2017/18 Budget</b>			
Employee Expenses - Structure changes ED ODR 103		-53,000	
Employee Expenses - Structure changes, regrades, overtime			-57,349
Restructuring costs		18,495	
Employee Expenses - Selston Golf			-26,173
Agency			-15,000
Vehicle & Plant Maintenance			-20,515
Fuel			10,044
Contract Hire			-12,342
Equipment Purchase (2017/18 included £20k for Mini Digger - Cemeteries)			-10,850
Telephones			-9,560
Payments to Contractors			-5,350
Liabilities Insurance			9,650
Selston Golf Payments to Contractors			-7,535
Software - Cemeteries			3,000
Equipment Hire			2,000
Membership/Subscriptions			2,030
Other Costs			886
Selston Golf Café Sales			11,020
Pest Control Commercial Income			41,200
Pest Control Domestic Income			10,500
Selston Golf Fees & Charges			20,300
Allotments Fees & Charges			-2,700
Café Licences			-6,200
Cemeteries Fees & Charges			-9,250
Other Income			5,129
<b>Total: Neighbourhood Services</b>		<b>3,462,170</b>	<b>3,429,610</b>

	2017/18 Original Budget	2017/18 Revised Budget	2018/19 Original Budget
<b>Support Teams</b>			
<b>Purpose of budget: A multi agency support team leading initiatives in wards with significant deprivation.</b>			
<b>Budget Holder:</b>			
Employee Expenses	263,640	263,640	78,610
Premises Expenses	11,960	11,960	10,120
Transport Related Expenses	5,200	5,200	0
Supplies & Services	46,560	46,560	330
Transfer Payments	0	0	0
Income	-135,000	-135,000	0
<b>Sub Total Excluding Capital Financing Costs &amp; Central Recharges</b>	<b>192,360</b>	<b>192,360</b>	<b>89,060</b>
Capital Financing Costs	0	0	1,260
Central & Dept Recharges In	0	0	0
Central & Dept Recharges Out	-40,000	-40,000	-40,000
<b>Total</b>	<b>152,360</b>	<b>152,360</b>	<b>50,320</b>
<b>2017/18 Original Budget Excluding Capital Financing Costs &amp; Central Recharges</b>		<b>192,360</b>	<b>192,360</b>
<b>Reconciliation to 2017/18 Budget</b>			
Employee Expenses - FTCs and staff reduction			-188,438
Other Employee Expenses			3,408
Reduction in expenditure as a result of loss of funding			-53,270
Grant Income			135,000
<b>Total: Support Teams</b>		<b>192,360</b>	<b>89,060</b>

	2017/18 Original Budget	2017/18 Revised Budget	2018/19 Original Budget
<b>Community Protection</b>			
<b>Purpose of budget: To prevent and tackle environmental crime &amp; low-level antisocial behaviour by providing a flexible and high visibility patrolling service, taking robust enforcement action as necessary.</b>			
<b>Budget Holder: Rebecca Whitehead</b>			
Employee Expenses	976,594	976,594	1,035,070
Premises Expenses	600	600	600
Transport Related Expenses	31,980	31,980	35,820
Supplies & Services	157,660	224,160	138,050
Transfer Payments	0	0	0
Income	-18,500	-99,360	-18,500
<b>Sub Total Excluding Capital Financing Costs &amp; Central Recharges</b>	<b>1,148,334</b>	<b>1,133,974</b>	<b>1,191,040</b>
Capital Financing Costs	0	0	0
Central & Dept Recharges In	291,818	291,818	302,090
Central & Dept Recharges Out	-351,030	-351,030	-351,030
<b>Total</b>	<b>1,089,122</b>	<b>1,074,762</b>	<b>1,142,100</b>
<b>2017/18 Original Budget Excluding Capital Financing Costs &amp; Central Recharges</b>		<b>1,148,334</b>	<b>1,148,334</b>
<b>Reconciliation to 2017/18 Budget</b>			
Increase in Superannuation Backfunding (partly due to Hub Management change)			24,696
Increase Employee Expenses			33,780
Reduction in CCTV Costs (One Off in 2017/18)			-15,000
Increase in Community Safety Partnership Income		-29,860	
Increase in Community Safety Partnership Expenditure (One Off in 2017/18)		15,500	
Other Costs			-770
<b>Total: Community Protection</b>		<b>1,133,974</b>	<b>1,191,040</b>



	2017/18 Original Budget	2017/18 Revised Budget	2018/19 Original Budget
<b>Waste</b>			
<b>Purpose of budget: To provide an efficient service, highly valued by our customers, which delivers an increase in recycling levels while reducing residual waste to landfill.</b>			
<b>Budget Holder: S. Dennis</b>			
Employee Expenses	1,947,140	1,988,440	1,771,610
Premises Expenses	5,740	5,740	5,880
Transport Related Expenses	1,160,095	1,160,095	1,155,710
Supplies & Services	331,600	343,600	225,550
Transfer Payments	0	0	0
Income	-1,620,501	-1,620,501	-1,445,500
<b>Sub Total Excluding Capital Financing Costs &amp; Central Recharges</b>	<b>1,824,074</b>	<b>1,877,374</b>	<b>1,713,250</b>
Capital Financing Costs	58,850	58,850	32,920
Central & Dept Recharges In	3,344,412	3,344,412	3,446,160
Central & Dept Recharges Out	-2,941,276	-2,941,276	-2,958,650
<b>Total</b>	<b>2,286,060</b>	<b>2,339,360</b>	<b>2,233,680</b>
<b>2017/18 Original Budget Excluding Capital Financing Costs &amp; Central Recharges</b>		<b>1,824,074</b>	<b>1,824,074</b>
<b>Reconciliation to 2017/18 Budget</b>			
Employee Expenses - Structure changes ED ODR 103		41,300	
Trade Refuse Disposal		12,000	
Premises Expenses			140
Transport Related Expenses			-4,385
Garden Waste Employee Expenses			-50,925
Employee Expenses			-124,605
Garden Waste Costs			-90,060
Equipment Purchase (Bins)			-23,000
Other Supplies & Services			7,010
Garden Waste Income			-711,000
Contribution towards Garden Waste from NCC			853,501
Trade Waste Income			65,000
Glass Recycling Income			-20,000
Bulk Collections Income			-15,000
Other Income			2,500
<b>Total: Waste</b>		<b>1,877,374</b>	<b>1,713,250</b>

	2017/18 Original Budget	2017/18 Revised Budget	2018/19 Original Budget
<b>Environmental Health</b>			
<b>Purpose of budget: Environmental Health is a largely enforcement function which deals with Food Safety enforcement, Infectious diseases, Food Poisoning investigations, Health and Safety enforcement, all aspects of Licensing, all aspects of Environmental Protection including contaminated land, air quality, water quality, nuisances, anti-social behaviour; Dog Control and Pest Control.</b>			
<b>Budget Holder:</b>			
Employee Expenses	865,328	946,388	894,310
Premises Expenses	3,000	3,000	3,000
Transport Related Expenses	29,710	29,710	25,910
Supplies & Services	131,925	112,925	144,590
Transfer Payments	0	0	0
Income	-325,777	-443,077	-471,420
<b>Sub Total Excluding Capital Financing Costs &amp; Central Recharges</b>	<b>704,186</b>	<b>648,946</b>	<b>596,390</b>
Capital Financing Costs	6,090	6,090	6,090
Central & Dept Recharges In	622,128	622,128	597,348
Central & Dept Recharges Out	-320,447	-320,447	-293,488
<b>Total</b>	<b>1,011,957</b>	<b>956,717</b>	<b>906,340</b>
<b>2017/18 Original Budget Excluding Capital Financing Costs &amp; Central Recharges</b>		<b>704,186</b>	<b>704,186</b>
<b>Reconciliation to 2017/18 Budget</b>			
Additional Environmental Protection Officer & Admin support for Selective Licensing		38,800	
On line processing system for Selective Licensing (Employee Expenses)		30,000	-30,000
On line processing system for Selective Licensing (Software)			30,000
Employee Expenses (includes additional resources for Selective Licensing & Environmental Health Manager adjustment)			58,982
Reduction in Dog control contract		-25,000	-30,000
Additional income from Selective Licensing		-117,300	
Restructring Costs		42,260	
One Off Increase for Equipment Purchase		6,000	
Additional Environmental Protection Officer, Admin support			
Payments to Transport as a result of increased Hackney Carriage & Private Hire licences			6,000
Equipment Purchase (largely due to increased licences)			3,000
Other Supplies & Services			3,665
Transport Related Expenses			-3,800
Selective Licensing Income			-102,690
Income from Houses of Multiple Occupation (HMOs)			-13,070
Hackney Carriage & Private Hire Income			-17,326
Other Licensing Income			-16,972
Other Income			4,415
<b>Total: Environmental Health</b>		<b>678,946</b>	<b>596,390</b>

	2017/18 Original Budget	2017/18 Revised Budget	2018/19 Original Budget
<b>Transport &amp; Depot</b>			
<b>Purpose of budget: To ensure the Council's vehicle fleet &amp; drivers remain compliant with statutory transport legislation. To ensure the Council's vehicles and plant plus Northern Depot are maintained to the required standard and to ensure that they are safe for use.</b>			

**Budget Holder: D. White**

Employee Expenses	476,193	476,193	493,270
Premises Expenses	181,030	192,930	195,250
Transport Related Expenses	356,235	356,235	348,580
Supplies & Services	349,078	349,078	341,400
Transfer Payments	0	0	0
Income	-188,500	-188,500	-187,100
<b>Sub Total Excluding Capital Financing Costs &amp; Central Recharges</b>	<b>1,174,036</b>	<b>1,185,936</b>	<b>1,191,400</b>
Capital Financing Costs	845,652	845,652	829,920
Central & Dept Recharges In	248,515	248,515	256,430
Central & Dept Recharges Out	-2,230,022	-2,230,022	-2,207,540
<b>Total</b>	<b>38,181</b>	<b>50,081</b>	<b>70,210</b>

**2017/18 Original Budget Excluding Capital Financing Costs & Central Recharges**

**1,174,036      1,174,036**

**Reconciliation to 2017/18 Budget**

Employee Expenses (Pay award & Backfunding)			17,077
Increase in Property Insurance		11,900	10,850
Increase in Water Charges			1,500
Increase in Cleaning Costs			1,140
Increase for Other Premises Expenses			730
Reduction in Vehicle Licences			-6,705
Reduction in Other Transport Related Expenses			-950
Reduction in Equipment Purchase			-5,500
Reduction in Canteen Purchases for Resale			-2,360
Reduction in Internal Expenses (Charges re Contract Hire)			-11,582
Increase in Software Charges (Tracking, Fleetwave, etc)			15,354
Other Supplies & Services			-3,590
Income			1,400
<b>Total: Transport &amp; Depot</b>		<b>1,185,936</b>	<b>1,191,400</b>

	2017/18 Original Budget	2017/18 Revised Budget	2018/19 Original Budget
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**Localities and Community Empowerment**

**Purpose of budget: To facilitate community empowerment in line with "Big Society" and support sustainability for the VCS. To deliver and promote leisure and wellbeing directly or in partnership including the contract management of SLM.**

**Budget Holder: T Hodgkinson**

Employee Expenses	689,617	689,617	705,450
Premises Expenses	38,200	49,200	54,370
Transport Related Expenses	6,950	6,950	6,450
Supplies & Services	952,180	964,580	912,870
Transfer Payments	0	0	0
Income	-81,750	-63,250	-71,600
<b>Sub Total Excluding Capital Financing Costs &amp; Central Recharges</b>	<b>1,605,197</b>	<b>1,647,097</b>	<b>1,607,540</b>
Capital Financing Costs	645,490	645,490	643,830
Central & Dept Recharges In	145,258	145,258	145,850
Central & Dept Recharges Out	-60,000	-60,000	-60,000
<b>Total</b>	<b>2,335,945</b>	<b>2,377,845</b>	<b>2,337,220</b>

**2017/18 Original Budget Excluding Capital Financing Costs & Central Recharges**

**1,605,197      1,605,197**

**Reconciliation to 2017/18 Budget**

Employee Expenses			15,833
Huthwaite Leisure Centre Building Costs		11,000	14,000
Increase in Grant Expenditure (Grant Funded)		20,900	
Net Reduction in Leisure Centre Costs (SLM Fees)			-8,131
Reduction in Christmas Festivities			-7,000
One Off Leisure Feasibility Study in 2017/18			-29,000
One Off Income from NPDF for Leisure Feasibility Study in 2017/18			21,750
Tour Of Britain Costs		10,000	0
Increase for Leisure Centres Solar PV Income			-12,500
Other Minor Variances			7,391
<b>Total: Locality and Community Empowerment</b>		<b>1,647,097</b>	<b>1,607,540</b>

	2017/18 Original Budget	2017/18 Revised Budget	2018/19 Original Budget
<b>Regeneration</b>			
<b>Purpose of budget: Shared Service - To work with partners to facilitate an attractive environment for business growth, including suitable premises &amp; land, an appropriately skilled workforce, assistance for new and existing businesses and flourishing Town Centres.</b>			
<b>Budget Holder: P Thomas</b>			
Employee Expenses	0	0	0
Premises Expenses	0	0	0
Transport Related Expenses	0	0	0
Supplies & Services	364,230	372,280	235,010
Transfer Payments	0	0	0
Income	-112,250	-118,950	0
<b>Sub Total Excluding Capital Financing Costs &amp; Central Recharges</b>	<b>251,980</b>	<b>253,330</b>	<b>235,010</b>
Capital Financing Costs	0	0	0
Central & Dept Recharges In	0	0	0
Central & Dept Recharges Out	0	0	0
<b>Total</b>	<b>251,980</b>	<b>253,330</b>	<b>235,010</b>
<b>2017/18 Original Budget Excluding Capital Financing Costs &amp; Central Recharges</b>		<b>251,980</b>	<b>251,980</b>
<b>Reconciliation to 2017/18 Budget</b>			
Expenditure for Feasibility Studies (One Off 2017/18)			-112,250
Income for Feasibility Studies (Notts County Council) (One Off 2017/18)			112,250
Reduction in Grants Expenditure			-18,320
Increase in Memberships/Subscription		1,350	1,350
<b>Total: Regeneration</b>		<b>253,330</b>	<b>235,010</b>

	2017/18 Original Budget	2017/18 Revised Budget	2018/19 Original Budget
<b>Commercial Property</b>			
<b>Purpose of budget: To provide a professional and effective commercial property management service to the Authority and advise on all property related matters including potential land sales and acquisitions.</b>			
<b>Budget Holder: M. Kirk</b>			
Employee Expenses	69,274	67,674	44,320
Premises Expenses	103,976	103,976	105,030
Transport Related Expenses	300	300	300
Supplies & Services	178,440	178,440	187,030
Transfer Payments	0	0	0
Income	-700,795	-861,705	-1,329,360
<b>Sub Total Excluding Capital Financing Costs &amp; Central Recharges</b>	<b>-348,805</b>	<b>-511,315</b>	<b>-992,680</b>
Capital Financing Costs	76,240	76,240	84,670
Central & Dept Recharges In	232,257	232,257	231,840
Central & Dept Recharges Out	-331,080	-331,080	-300,670
<b>Total</b>	<b>-371,388</b>	<b>-533,898</b>	<b>-976,840</b>
<b>2017/18 Original Budget Excluding Capital Financing Costs &amp; Central Recharges</b>		<b>-348,805</b>	<b>-348,805</b>
<b>Reconciliation to 2017/18 Budget</b>			
Employee Expenses			-24,954
Reduction in Industrial Units Rental Income			35,000
Increase in Rental Income from Ada Lovelace			-6,500
Increase in Shared Service Costs			5,610
Commercial Property Income		-160,910	-652,680
Commercial Property Buildings Insurance Cost			6,000
Other Minor Variances			-6,351
<b>Total: Commercial Property</b>		<b>-509,715</b>	<b>-992,680</b>

	2017/18 Original Budget	2017/18 Revised Budget	2018/19 Original Budget
<b>Planning</b>			
<b>Purpose of budget: To determine and process all applications received under the planning and building regulations. Produce the Local Development Framework and related policy guidance for the District. Deal with customer enquiries across the planning and building control spectrum.</b>			
<b>Budget Holder: C. Sarris</b>			
Employee Expenses	1,060,910	1,060,910	1,106,010
Premises Expenses	0	0	0
Transport Related Expenses	25,720	25,720	21,070
Supplies & Services	199,080	209,080	135,450
Transfer Payments	0	0	0
Income	-814,000	-834,000	-763,000
<b>Sub Total Excluding Capital Financing Costs &amp; Central Recharges</b>	<b>471,710</b>	<b>461,710</b>	<b>499,530</b>
Capital Financing Costs	0	0	0
Central & Dept Recharges In	1,706,618	1,706,618	562,930
Central & Dept Recharges Out	-1,454,490	-1,454,490	-323,030
<b>Total</b>	<b>723,838</b>	<b>713,838</b>	<b>739,430</b>
<b>2017/18 Original Budget Excluding Capital Financing Costs &amp; Central Recharges</b>		<b>471,710</b>	<b>471,710</b>
<b>Reconciliation to 2017/18 Budget</b>			
Employee Expenses			45,100
Reduction in Car Allowance Lump Sum			-4,850
Reduction in Professional Fees for the Local Plan			-73,900
Increase in Application Software Costs			10,400
Increase in Government Grant Income			-30,000
Reduction in Planning Fee Income			70,000
Reduction in Building Control Income			6,000
Reduction in Income for Plan Printing			5,000
Increase in Professional Fees for Neighbourhood Plans		10,000	0
Increase in Government Grant for Neighbourhood Plans		-20,000	0
Other Minor Variances			70
<b>Total: Planning</b>		<b>461,710</b>	<b>499,530</b>

	2017/18 Original Budget	2017/18 Revised Budget	2018/19 Original Budget
<b>Markets</b>			
<b>Purpose of budget: To facilitate the operation of three outdoor town centre general markets in Hucknall, Kirkby and Sutton and the Indoor Market Hall in the Idlewells Shopping Centre.</b>			
<b>Budget Holder: T Hodgkinson</b>			
Employee Expenses	203,651	194,651	254,870
Premises Expenses	109,572	109,572	109,410
Transport Related Expenses	12,880	12,880	20,150
Supplies & Services	84,600	84,600	29,710
Transfer Payments	0	0	0
Income	-267,100	-278,100	-307,900
<b>Sub Total Excluding Capital Financing Costs &amp; Central Recharges</b>	<b>143,603</b>	<b>123,603</b>	<b>106,240</b>
Capital Financing Costs	13,410	13,410	5,720
Central & Dept Recharges In	33,607	33,607	58,820
Central & Dept Recharges Out	0	0	0
<b>Total</b>	<b>190,620</b>	<b>170,620</b>	<b>170,780</b>
<b>2017/18 Original Budget Excluding Capital Financing Costs &amp; Central Recharges</b>		<b>143,603</b>	<b>143,603</b>
<b>Reconciliation to 2017/18 Budget</b>			
Employee Expenses (Cleaning back in house)		-9,000	51,219
Reduction in Utilities Costs			-10,750
Increase in NNDR			6,968
Increase in Service Charge			3,540
Increase In Vehicles Costs			4,610
Increase in Car Mileage			3,000
Increase in Equipment, Materials and Chemicals Purchases			6,750
Reduction in Leasing Costs			-7,100
Reduction in Payments to Contractors (Cleaning back in house)			-45,900
Increase in Income for Outdoor Market Stands		-11,000	-12,000
Increase in Income from Indoor Market			-27,800
Reduction in Telephone Charges			-2,680
Other Minor Variances			-7,220
<b>Total: Markets</b>		<b>123,603</b>	<b>106,240</b>



	2017/18 Original Budget £	2017/18 Revised Budget £	2018/19 Original Budget £
<b>Summary Budget for Housing &amp; Assets Directorate</b>			
<b>Service</b>			
Service Director Housing	3	1,226	0
Asset Management	812,571	812,571	837,630
Strategic Housing	357,226	285,996	328,180
Supported Housing	40,128	39,878	-16,530
Housing Administration	-1	-1	0
<b>Total</b>	<b>1,209,927</b>	<b>1,139,670</b>	<b>1,149,280</b>
<b>Subjective Analysis</b>			
Employee Expenses	1,449,423	1,455,536	1,320,320
Premises Expenses	818,850	818,850	823,090
Transport Related Expenses	24,810	24,810	19,400
Supplies & Services	437,940	464,390	549,560
Transfer Payments	0	0	0
Income	-645,060	-742,740	-837,620
<b>Sub Total Excluding Capital Financing Costs &amp; Central Recharges</b>	<b>2,085,963</b>	<b>2,020,846</b>	<b>1,874,750</b>
Capital Financing Costs	175,460	175,460	199,400
Central & Dept Recharges In	639,968	639,718	629,930
Central & Dept Recharges Out	-1,691,464	-1,696,354	-1,554,800
<b>Total</b>	<b>1,209,927</b>	<b>1,139,670</b>	<b>1,149,280</b>

#### Service Director Housing

**Purpose of budget: This budget supports the work of the Council's Housing and Assets Service. The Service Director also acts as the Deputy Chief Executive Officer.**

#### Budget Holder: P. Parkinson

Employee Expenses	99,313	105,426	107,820
Premises Expenses	0	0	0
Transport Related Expenses	700	700	450
Supplies & Services	390	390	240
Transfer Payments	0	0	0
Income	0	0	0
<b>Sub Total Excluding Capital Financing Costs &amp; Central Recharges</b>	<b>100,403</b>	<b>106,516</b>	<b>108,510</b>
Capital Financing Costs	0	0	0
Central & Dept Recharges In	0	0	0
Central & Dept Recharges Out	-100,400	-105,290	-108,510
<b>Total</b>	<b>3</b>	<b>1,226</b>	<b>0</b>

#### 2017/18 Original Budget Excluding Capital Financing Costs & Central Recharges

**100,403**      **100,403**

#### Reconciliation to 2017/18 Budget

Employee Expenses		6,113	8,500
Other Minor Variances			-393
<b>Total: Service Director</b>		<b>106,516</b>	<b>108,510</b>

2017/18 Original Budget £	2017/18 Revised Budget £	2018/19 Original Budget £
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## Asset Management

**Purpose of budget: The management of the building maintenance, and construction projects within the Capital Programme. Operation and Facilities Management including Caretaking for Central Office accommodation. The operation and management of Community Centres and Car Parks.**

### Budget Holder: EP Saxton

Employee Expenses	844,760	844,760	748,350
Premises Expenses	817,440	817,440	822,070
Transport Related Expenses	15,950	15,950	11,080
Supplies & Services	90,600	90,600	143,870
Transfer Payments	0	0	0
Income	-288,150	-288,150	-366,660
<b>Sub Total Excluding Capital Financing Costs &amp; Central Recharges</b>	<b>1,480,600</b>	<b>1,480,600</b>	<b>1,358,710</b>
Capital Financing Costs	175,460	175,460	199,400
Central & Dept Recharges In	490,601	490,601	486,260
Central & Dept Recharges Out	-1,334,090	-1,334,090	-1,206,740
<b>TOTAL</b>	<b>812,571</b>	<b>812,571</b>	<b>837,630</b>

### 2017/18 Original Budget Excluding Capital Financing Costs & Central Recharges

	<b>1,480,600</b>	<b>1,480,600</b>
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### Reconciliation to 2017/18 Budget

Restructuring Costs			-126,480
Employee Expenses			30,070
Security Costs			53,120
Service Charge Income Increase			-47,810
Full Year DWP Income Increase			-28,500
Other			-2,290
<b>Total: Asset Management</b>		<b>1,480,600</b>	<b>1,358,710</b>

	2017/18 Original Budget £	2017/18 Revised Budget £	2018/19 Original Budget £
<b>Strategic Housing</b>			
<b>Purpose of budget: Ensures that the statutory duties of the Authority are discharged by providing clear Housing Strategy direction, Homelessness services, and Authority Housing policies.</b>			
<b>Budget Holder: P Warrington</b>			
Employee Expenses	109,125	109,125	122,670
Premises Expenses	0	0	0
Transport Related Expenses	1,100	1,100	1,100
Supplies & Services	278,030	304,480	337,250
Transfer Payments	0	0	0
Income	-10,000	-107,680	-88,640
<b>Sub Total Excluding Capital Financing Costs &amp; Central Recharges</b>	<b>378,255</b>	<b>307,025</b>	<b>372,380</b>
Capital Financing Costs	0	0	0
Central & Dept Recharges In	56,627	56,627	44,710
Central & Dept Recharges Out	-77,656	-77,656	-88,910
<b>Total</b>	<b>357,226</b>	<b>285,996</b>	<b>328,180</b>
<b>2017/18 Original Budget Excluding Capital Financing Costs &amp; Central Recharges</b>		<b>378,255</b>	<b>378,255</b>
<b>Reconciliation to 2017/18 Budget</b>			
Right To Buy Administration moved from Planning & Economic Development			14,880
Employee Expenses			-1,335
Increase in Shared Service Fees for Homelessness		8,000	84,200
Increase in Application Software (Lettings & Homelessness Software)		33,450	8,640
Increase in Government Grant Income for Homelessness		-97,680	-88,640
Reduction in Professional Fees for One Off Feasibility Study 2017/18		-15,000	-33,600
			10,000
Reduction in Contribution Income to Fund One Off Feasibility Study 2017/18			
Other Minor Variances		0	-20
<b>Total: Strategic Housing</b>		<b>307,025</b>	<b>372,380</b>

2017/18 Original Budget £	2017/18 Revised Budget £	2018/19 Original Budget £
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## Supported Housing

**Purpose of budget: The budget supports the delivery of the Call Monitoring, Telecare/Assistive Technology and Home Visiting Services.**

### Budget Holder:

Employee Expenses	315,888	315,888	281,820
Premises Expenses	1,410	1,410	1,020
Transport Related Expenses	7,060	7,060	6,770
Supplies & Services	68,920	68,920	68,200
Transfer Payments	0	0	0
Income	-346,910	-346,910	-382,320
<b>Sub Total Excluding Capital Financing Costs &amp; Central Recharges</b>	<b>46,368</b>	<b>46,368</b>	<b>-24,510</b>
Capital Financing Costs	0	0	0
Central & Dept Recharges In	92,740	92,490	98,960
Central & Dept Recharges Out	-98,980	-98,980	-90,980
<b>Total</b>	<b>40,128</b>	<b>39,878</b>	<b>-16,530</b>

### 2017/18 Original Budget Excluding Capital Financing Costs & Central Recharges

<b>46,368</b>	<b>46,368</b>
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### Reconciliation to 2017/18 Budget

End of Fixed Term Contract post			-28,370
Superannuation Backfunding			-5,840
Increase in Weeekly charge			-38,000
Other minor variances			1,332
<b>Total: Supported Housing</b>		<b>46,368</b>	<b>-24,510</b>

## Housing Administration

**Purpose of budget: This budget supports the Administration function of the Housing Services based at Brook Street.**

### Budget Holder:

Employee Expenses	80,337	80,337	59,660
Premises Expenses	0	0	0
Transport Related Expenses	0	0	0
Supplies & Services	0	0	0
Transfer Payments	0	0	0
Income	0	0	0
<b>Sub Total Excluding Capital Financing Costs &amp; Central Recharges</b>	<b>80,337</b>	<b>80,337</b>	<b>59,660</b>
Capital Financing Costs	0	0	0
Central & Dept Recharges In	0	0	0
Central & Dept Recharges Out	-80,338	-80,338	-59,660
<b>Total</b>	<b>-1</b>	<b>-1</b>	<b>0</b>

### 2017/18 Original Budget Excluding Capital Financing Costs & Central Recharges

<b>80,337</b>	<b>80,337</b>
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### Reconciliation to 2017/18 Budget

Deletion of post from structure			-19,580
Superannuation Backfunding			-4,284
Salary And Salary Oncost changes			3,187
<b>Total: Housing (AH)</b>		<b>80,337</b>	<b>59,660</b>

## **Earmarked Reserves**

The Council sets aside specific amounts as earmarked reserves for future policy purposes or to cover contingencies. The balances of these reserves can be found in the Budget Summary.

### *Corporate Change Reserve*

To provide the finance injection to fund emerging commercial services (including business development support). It is also to fund changes in service delivery through service reviews, including redundancy costs to enable that change to take place.

### *Asset Repair and Renewal Reserve*

To part fund investment into the Council's land, buildings and vehicles, further to stock condition surveys, and to progress the asset rationalisation programme.

### *Commercial Property Investment Reserve*

To provide funding to mitigate risk of void periods or fluctuations within the property market relating to Commercial Property Investment.

### *Economic and Place Reserve*

To provide funding for feasibility studies to unlock external funding or to support projects that will result in economic growth or support inward investment / pump prime the development of a Business Improvement District.

### *Technology Investment Reserve*

To support the upgrading of out of date technology / to support the introduction of new technology / to support the move to digital delivery of services and improve customer experience / to support the move to more agile working.

### *Supported Housing Reserve*

To support the operation of the Call Monitoring Service whilst it seeks to build the customer base and break-even.

### *Insurance Reserve*

To fund new in-year claims and increases to the insurance provision. Such movements are not budgeted for as this is based upon claims received and settled during the period.

### *Elections Reserve*

To fund the four yearly District Council election and other associated costs of holding elections for which the Council is responsible.

### *Revenue Grant Reserve*

To hold the unspent revenue grants received during the period, which are to be used for specific projects in future years.

### *NNDR Equalisation Reserve*

To fund possible differences between the forecast and the actual business rates receivable which occur the year after, which are difficult to forecast.

### *District Planning Inquiry Reserve*

To fund the costs of having and maintaining a Local Plan as required by legislation.

### *Joint Use Maintenance Fund*

To fund future maintenance expenditure at two leisure centres that are managed jointly by Nottinghamshire County Council and Ashfield District Council.

### *Local Authority Mortgage Scheme Reserve*

This is to support the Local Authority Mortgage Scheme, by helping to cover any mortgage defaults for which the Council are liable for.

### *Harold Farr Reserve*

This is a sum of money that was bequeathed to the Council by the late Mr Harold Farr. The purpose is to support young people to achieve their aspirations in sports or cultural activities. This is distributed by an annual process.

### *Joint Crematorium Reserve*

This represents the Council's share of assets held by the Joint Crematorium in Mansfield (shared with Mansfield and Newark and Sherwood Council's). This is a working balance to cushion uneven cash flows, to fund unexpected events or emergencies specifically relating to the Crematorium and planned Capital works. This reserve is managed by the Joint Crematorium Committee and does not form part of the Council's Budget.